



mSCOA Beyond Compliance: Turning Data into Meaningful Insights  
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Young Professional Symposium 2026



**CIGFARO**  
Chartered Institute of  
Government Finance, Audit & Risk Officers

[www.cigfaro.co.za](http://www.cigfaro.co.za)

SAQA Recognised Professional Body

## No Standardization – prior mSCOA



## What standardization means – post *mSCOA*?

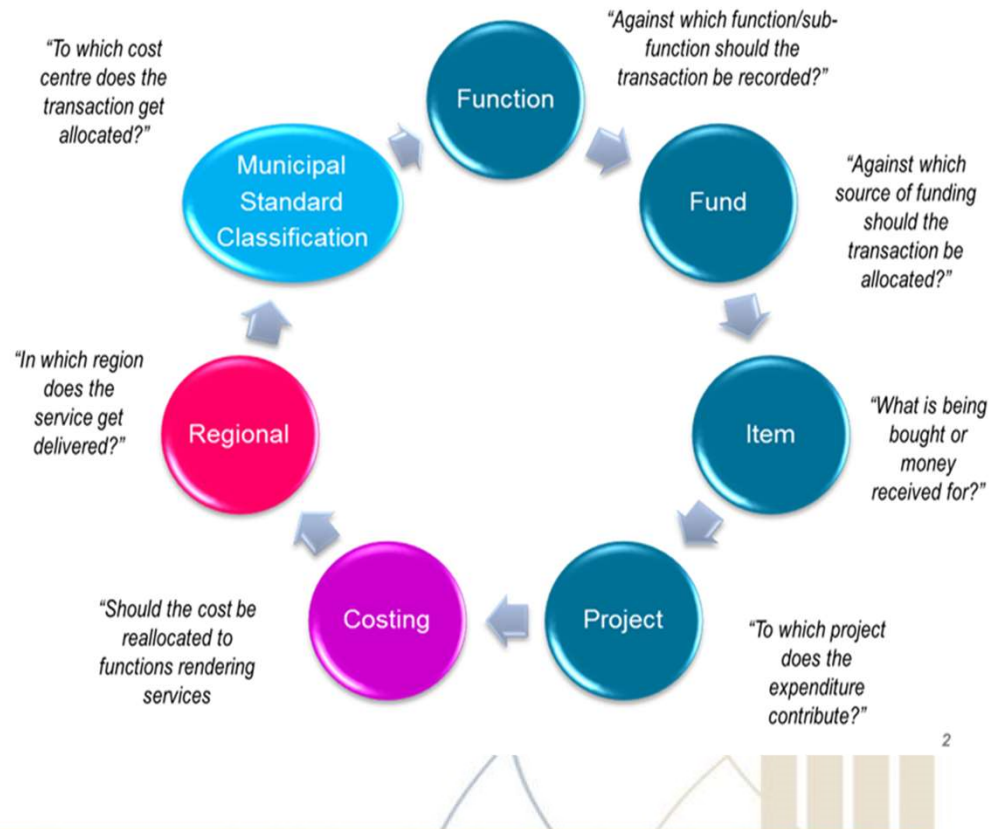


## mSCOA — the game-changer

- mSCOA helps municipalities account for every cent of that R12 — from planning, to budgeting, to spending, to reporting. It's like switching from a messy shoebox of receipts to a real-time GPS for money
- So, when a resident asks, 'What happened to my R12?' — mSCOA gives us a confident, structured answer. It links every rand to a function, a location, a project, a department, and ultimately, to a result on the ground. That's the power of mSCOA — not just accounting for spending, but accounting for service delivery outcomes

# Measures in place to improve the system -MSCOA

1. Integrated Planning, Budgeting & Reporting
2. Transparency and Accountability
3. Evidence-Based Decision Making
4. Improved Infrastructure Management
5. Standardization Across Municipalities
6. System-Driven Compliance



## Break down that R12 under mSCOA

R4 goes to water services	R3 goes to roads and stormwater	R2 funds electricity	R1 is for refuse collection and environmental services	R1 supports internal systems — finance, staff, governance	The last R1? That could be used for community projects, disaster response, or public participation
<ol style="list-style-type: none"> <li>1. Is it for operations or infrastructure?</li> <li>2. Which ward is it being spent in?</li> <li>3. Was it funded by own revenue, a grant, or a loan?</li> <li>4. Did the community receive reliable tap water in return?</li> </ol>	<ol style="list-style-type: none"> <li>1. Whether the money went to pothole patching or a full road upgrade</li> <li>2. If it's part of a 3-year capital plan or just reactive maintenance</li> <li>3. The progress, outcomes, and remaining lifecycle cost of the asset</li> </ol>	<ol style="list-style-type: none"> <li>1. Is this for prepaid meters, repairs, or bulk electricity?</li> <li>2. Which areas are benefitting?</li> <li>3. Was the supply reliable after this investment?</li> </ol>	<ol style="list-style-type: none"> <li>1. If that money went to trucks, landfill operations, or community clean-up programs</li> <li>2. Whether the service improved or complaints increased</li> </ol>	<ol style="list-style-type: none"> <li>1. Whether support services are cost-effective</li> <li>2. How much is spent on admin vs. direct delivery</li> <li>3. Where inefficiencies are hiding</li> </ol>	<ol style="list-style-type: none"> <li>1. Were those activities linked to the IDP?</li> <li>2. Was the community engaged?</li> <li>3. Did it translate to better outcomes?</li> </ol>

# The journey via Charts

Navigation Item	Content	File Size
Treasury Home		
MFMA Home	<a href="#">mSCOA Information Video</a>	(404mb)
MFMA Learning	<a href="#">Government Gazette 37577 dated 22 April 2014: Municipal Regulations on Standard Chart of Accounts</a>	(2,295kb)
Learner Management System		
Legislation	<a href="#">GFS Classification Framework</a>	(2,295kb)
Regulations and Gazettes		
Publications and Media Releases	<b>Project Summary Document:</b> <a href="#">Project Summary Document - vs 6.6 - 6 December 2021</a>	
Frequently Asked Questions	<a href="#">Project Summary Document - vs 6.5 - 9 July 2021</a> <a href="#">Project Summary Document - vs 6.1 - 27 November 2017</a>	
Return Forms	<a href="#">Project Summary Document - V5 - 01 Apr 2014</a>	(886kb)
Training and Validation	<a href="#">mSCOA Segment Detail - (Final Version 6.7 - 09 December 2022) for implementation 2023/24</a>	(1410kb)
Circulars	<a href="#">mSCOA Segment Detail - (Patch to Final Version 6.6.1 - 07 March 2022) for implementation 2022/23</a>	(822kb)
Guidelines	<a href="#">mSCOA Segment Detail - (Final version 6.6 - 06 December 2021) for implementation 2022/23</a>	
Urban Development Zones	<a href="#">mSCOA Segment Detail - (Patch to Final Version 6.5 - 26 Mar 2021) for implementation 2021/22</a>	
Municipal Documentation	<a href="#">mSCOA Segment Detail - (Final Version 6.5 - 4 Dec 2020) for implementation 2021/22</a> <a href="#">mSCOA Segment Detail - (Adjusted Version 6.4 - 27 Feb 2020) for implementation 2020/21</a> <a href="#">mSCOA Segment Detail - (Final Version 6.4 - 6 Dec 2019) for implementation 2020/21 MTREF</a> <a href="#">mSCOA Segment Detail - (DRAFT Version 6.4 - 5 Nov 2019) for implementation 2020/21 MTREF</a> <a href="#">mSCOA Segment Item: Liability (Version 6.3 - 4 March 2019) Patch for KwaZulu-Natal 2019/20 MTREF</a> <a href="#">mSCOA Segment Detail - (Version 6.3 - 7 Dec 2018) for implementation 2019/20 MTREF</a> <a href="#">mSCOA Segment Detail - (Version 6.2 - 2 Feb 2018) for implementation 2018/19 MTREF</a> <a href="#">mSCOA Segment Detail - (Version 6.1) for implementation 2017/18 MTREF</a> <a href="#">mSCOA Segment Detail - (Version 6) for implementation 2017/18 MTREF</a>	
mSCOA – Municipal Standard Chart of Accounts	<a href="#">mSCOA Segment Detail - (Version 5.5) Excel Versions for technical evaluation purposes only</a> <a href="#">mSCOA Segment Detail - (Version 5.4) Excel Versions</a>	

# Motivation to adopt mSCOA Specimen

**Municipalities are reminded to refer to the annual budget circulars of the previous years for guidance in areas of the budget preparation that is not covered in this circular.**

## **2017/18 Circular 86 6.1**

- No mapping;
- Correct use of all segments;
- Seamless integration of core system with sub-systems (municipalities must ensure the integration of the Debtors, Payroll and Asset sub-systems); and
- **Integrated budgeting facility directly linked to the IDP and SDBIP facilities on the system.**

## **2018/19 Circular 89 Version 6.2**

- **Budget related policies were not updated to align to mSCOA** (e.g., Virement policy).
- The policy must clearly articulate that virements should not be allowed from the repairs and maintenance project in the project segment.
- Budgeting for projections on tables **SA25 to SA30 – Dividing by 12 months** defeats the purpose of monthly projections which seeks to improve cash flow and performance management
- It is imperative that all municipalities prepare their 2018/19 MTREF budgets in their financial systems and that the **A1 schedule be produced directly from their financial system.**

## **2019/20 Circular 94 Chart 6.3**

- **Municipalities must capture the reclassified audit outcomes for 2015/16 to 2017/18** in version 6.3 of the Schedule A when compiling 2019/20 MTREF budgets
- From 2019/20 onwards, municipalities will no longer be required to continue with the use of the Budget Reform Returns to upload budget and monthly expenditure to the National Treasury Local Government Database for publication purposes.
- **The National Treasury will use only the mSCOA data strings required for submission as prescribed and all publications will use the data collected from the mSCOA data strings**

## Motivation to adopt mSCOA Specimen

### 2020/21 Circular 99 Version 6.4

- It is critical that municipalities undertake balance sheet and cash flow budgeting to provide accurate cash flow information. The general rule that applies is that the “funding” and “Item” segments must be combined to provide cash flow information on how funds have been spent and on what.
- However, there are still challenges to populate the detail of cash payments

### 2021/22 Circular 108 Version 6.5

- It was noted that some municipalities are not transferring their opening balances consistently to the current year of transacting
- Municipalities must also reconcile their creditors and debtors and all month-end processes before they submit their monthly data strings
- Municipalities are required to use the correct posting levels and movement accounting when **conditional grants are being receipted, recognised, rolled over, and unspent grants are repaid.**
- All municipalities and their entities had to prepare their MTREF budget directly on the mSCOA financial systems from 01 July 2017. **Therefore, all MBRR schedule submissions must be submitted in PDF format only.**
- All submissions must be uploaded on the Igportal

## Motivation to adopt mSCOA Specimen

### 2022/23 Circular112 Version 6.6

The credibility of the mSCOA data strings remains a concern although we have observed a marked improvement in some areas. At the core of the problem is:

- The **incorrect use of the mSCOA chart and segments, balance sheet budgeting, movement accounting and basic municipal accounting practices** by municipalities;
- Some municipalities are **not budgeting, transacting, and reporting directly in/ from their core financial systems**; have not purchased all the modules of the core financial system or have not upgraded to the Enterprise Resource Planning (ERP) (mSCOA enabling) version of their financial systems;
- **A number of municipalities are still transacting on their legacy systems** that are not mSCOA enabling or they are using Ms Excel spreadsheets that are not incorporated in the functionality of their financial systems, while they are paying for maintenance and support for the mSCOA enabling system that was procured. This constitute fruitless and wasteful expenditure; and
- Municipalities are **not locking their adopted budgets** and their financial systems at month-end to ensure prudent financial management. To enforce municipalities to lock their budgets and close their financial system at month-end in 2022/23, the Local Government Database and Reporting System will lock all submission periods within the reporting period at the end of each quarter. The published period will NOT be opened again to ensure consistency between publications. System vendors were also requested to build this functionality into their municipal financial systems.

# Motivation to adopt mSCOA Specimen

## 2023/24 Circular 122 Chart 6.7

The credibility and accuracy of the data strings must be verified by municipalities before submission as the data strings submitted will be used as the single source for all analysis and publications in the 2023/24 municipal financial year.

The credibility of the mSCOA data strings remains a concern in the following areas:

- Municipalities and system vendors must ensure that **opening balances are included in the budget and in-year data strings**
- Accounting for Water Inventory - As per the guidance in MFMA Budget Circular No.115 (dated 04 March 2022), municipalities must budget and account for **bulk water purchases as inventory** under current assets in the Statement of Financial Position as per GRAP 12
- The Local Government Municipal Property Rates (MPRA) Amendment Act, 2014 - Municipalities were required to implement the **new property categorisation framework**. The old framework has been retired and municipalities must prepare their 2023/24 MTREF Budgets accordingly.
- **Fixed Asset Register** -Municipal financials systems must comply with the minimum business processes and system requirements on fixed asset registers as articulated for the asset management module in MFMA Circular No 80.
- Regulation of Minimum Business Processes and System Specifications National Treasury will review and regulate minimum business processes and system specifications for mSCOA by the end of 2024/25.
- **Road Maps must be reviewed and updated annually as part of the budget process** is updated and submitted to Council for approval together with their 2023/24 MTREF budget

### **mSCOA Training Initiatives**

- The National Treasury, in conjunction with CIGFARO, will conduct monthly training sessions aimed at municipalities, municipal system vendors and other relevant role-players.
- mSCOA eLearning Course

# Motivation to adopt mSCOA Specimen

## 2024/25 Circular 122 Chart 6.8

The credibility of the mSCOA data strings that have been submitted by municipalities to the GoMuni Upload portal has improved over the last financial year. However, the following areas of concern remain:

- Municipalities continue to **transact against line items without budgets** and as a result exceed the annual budget already in month 1 to 3 (quarter 1) of the new financial year;
- **Opening balances** for the previous year are not transferred in the first month (M01) of the current year, and all adjustments made during the preparation of the annual financial statements in periods 14 and 15 are not transferred through journals to the opening balances of the current year in the month of the current year that the adjustments are done;
- **Cash flow tables** (Tables A7, B7 and C7) are still not populating correctly and fully. This can be attributed to the fact that several municipalities still do not use balance sheet budgeting and movement accounting. Guidance on the use of balance sheet budgeting and movement accounting to populate tables A7, B7, and C7 correctly was provided in MFMA Budget Circular No. 107 (dated 04 December 2020) and mSCOA Circular No. 11 (dated 04 December 2020);
- Budget and transacting for **water inventory** is not done correctly in terms of the guidance given in MFMA Budget Circular No.115 (dated 04 March 2022) and MFMA Budget Circular No. 122 (dated 12 December 2022); and
- Some municipalities **do not budget and transact correctly or completely for irrecoverable debt written off and impairment loss** as well as the reversal of impairment loss of consumer debtors that have a significant impact on the funding of budgets.
- The **mSCOA function and region segments must be used to comply with the GRAP 18 reporting requirements.**
- Where **grants are allocated to trading services**, the grant must be budgeted for and transacted in the **Trading Services function.**
- Municipalities are also reminded to include the GPS Longitude for capital projects on supporting table SA36 on the A Schedule.
- The National Treasury will regulate the minimum business processes and system specifications for mSCOA towards the end of 2025/26.

## Motivation to adopt mSCOA Specimen

### 2025/26 Circular 129 Chart 6.9

- Balance sheet budgeting refers to the practise where the revenue and expenditure transactions, as well as the financial impact of these transactions on the statement of financial position, are included in the budget. In other words, all the planned transactions must be included in the budget. The debiting and crediting of all the transactions that will transpire in the ensuing financial year equates to balance sheet budgeting; thus, planning for the expense as well as the accrual, and payment of the liability. The revenue and expenditure must be accrued in the control accounts at correct posting levels and payments made and received. **The correct combination of the mSCOA segments must also be used to ensure that data strings are credible.**
- The mSCOA Regulations required municipalities to acquire integrated system solutions from 01 July 2017 to enable the seamless integration of information to the General Ledger on the core financial system. Whereas most municipalities have complied with the Regulations, a number of municipalities are ***not fully utilising the modules available*** on their integrated system solution. Instead, they are purchasing the same modules from third-party system providers, and ***this constitutes fruitless and wasteful expenditure.***
- Audited Actuals (AUDA) Data String vs Annual Financial Statements (AFS) The mSCOA data string assessments performed by the national and provincial treasuries identified that there is generally **poor alignment between the audited data strings** submitted to the GoMuni Upload portal and the AFS submitted and audited by the Auditor-General South Africa (AGSA).
- Municipalities must **review their Virement policy** annually and ensure that it aligns with the principles and guidance in mSCOA Circular No. 8 (29 April 2020). Virements may only be made between existing budget provisions and must be included in an adjustments budget.

## Motivation to adopt mSCOA Specimen

### 2026/27 Circular 132 Chart 7.1

- To support the implementation of the process outlined in GRAP 35 paragraph 41(c), mSCOA chart version 7.1 has been revised to enable the proper recording and reporting of all intercompany and parent–subsidiary transactions.
- The National Treasury will conclude the consultation and preparatory work to regulate the minimum business process and system requirements for mSCOA in 2026/27. Once promulgated, the regulations will be applicable to municipalities and their entities.
- Municipalities are encouraged to start preparing for these regulations by addressing gaps in the current mSCOA implementation and resolving them prior to the promulgation of the regulations on the minimum business process and system requirements for mSCOA.



## Motivation to adopt mSCOA Specimen

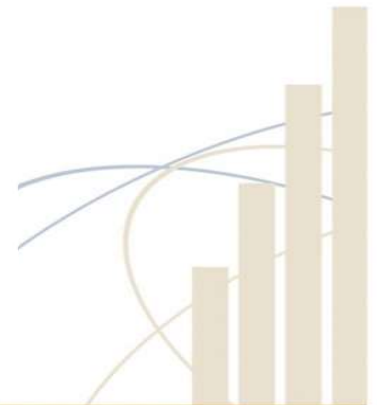
### 2025/26 Circular 129 Chart 6.9

#### 5.6. Regulation of the minimum business processes and technical specifications for *mSCOA*

In terms of Regulation 6(1) and 7(1) of Municipal Regulations on Standard Chart of Accounts (2014), the Minister of Finance may determine the minimum business process requirements and system requirements for municipalities and municipal entities to enable the implementation of the regulations.

In 2024, extensive work was done regarding the regulations. The project consists of the following main outputs and planned time frames:

No	Output	Planned Time Frame
1	Review and update the minimum business processes for <i>mSCOA</i>	April 2024 to March 2025
2	Develop standard operating procedures for <i>mSCOA</i>	February 2025 to April 2025
3	Review and update the minimum technical specifications for <i>mSCOA</i>	April 2025 to Oct 2025
4	Align the current ICT due diligence assessment for <i>mSCOA</i> to the updated <i>mSCOA</i> requirements	
5	Develop Regulations on the minimum business processes and technical specifications for <i>mSCOA</i>	Oct/November 2025
6	Training on the new Regulations	November 2025 to Feb 2026



## Datastrings on Municipal Money



## Spending on Repairs and Maintenance

2021-2022

Spending on Repairs and Maintenance as a percentage of Property, Plant and Equipment.

Compare to other category B3 local municipalities:

No comparison

How is performance measured?

Good > 8%

Bad < 8%

About this indicator

Show calculation

0%

2018-2019

2019-2020

2020-2021

2021-2022

# Datastrings on Municipal Money

## Current Ratio

23.16



The value of a municipality's short-term assets as a multiple of its short-term liabilities.

How is performance measured?



Good > 1.5

Average 1 - 1.5

Bad < 1

## Cash Coverage

9.3 months



Months of operating expenses can be paid for with the cash available.

## INTRODUCTION: ADOPTION OF MSCOA SPECIMEN

**Polokwane Municipality has produced Annual Financial Statements on the MSCOA Specimen template for four years (The first being last year (FY2021-22))**





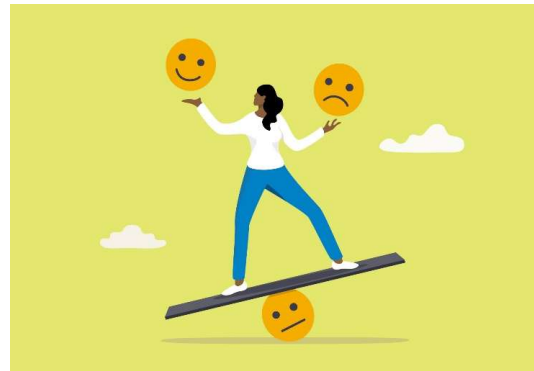
# Challenges



**national treasury**  
Department:  
National Treasury  
REPUBLIC OF SOUTH AFRICA

National Treasury bases compliance to MSCOA with the resultant eligibility to equitable share

## TWO MASTERS



Audits are based on GRAP requirements  
“But your Financial Statements are prepared in terms of GRAP”

# CHANGE MANAGEMENT

Management is aware of the importance of creating a data string of 6 segments for each item that one wishes to transact on. The following questions are probed:

## Project

The transaction or request for project on the IDP should be aligned to the Project chart (Capital, Operational, default)

## Function

In which department of the municipality does the transaction relate to (Segment Reporting)

## Item

Whether the respective component of the transaction is an asset, liability, Income, expense, Gains/losses or Reserves



# CHANGE MANAGEMENT

## Funding

Where will the resources be obtained from, or accumulated to (incase of revenue) to settle the transaction

## Costing

Whether the parties involved in a transaction relate to the municipality and a third party, or is it internal costing between two departments within the municipality

## Region

The particular ward that is directly linked or affected by the transaction

## HELPFUL HINT

- Municipalities may monitor the progress (as well as existing weaknesses) of data string integrity through the **Municipal Money** website.
- This website exposes the inequities between the AGSA audited AFS and the audited data strings (AUDA)
- It enforces awareness of the role of the other segments and their impact on external reporting.

## REMINDER!

- mSCOA chart changes are issued annually in December.
- For the National Treasury to consider a new chart change, the issue must be logged with all relevant background and details on the Frequently Asked Questions (FAQ) database.
- Requests for chart changes in the next version of the chart must be logged for consideration by 31 August of each year.

## LESSONS LEARNED

- Training is key to achieving easy transacting using the 6 segments. Familiarisation with the definitions included in the National Treasury MSCOA charts proves beneficial.
- The MSCOA charts are revised every year. If municipalities maintain timely perpetual communication with the National Treasury, concerns will be addressed sooner enhancing the presentation of the AFS on the MSCOA Specimen
- Attend National Treasury Zoom meetings and action their resolutions
- Pay special attention to the mSCOA and Budget Circulars as they guide you on areas of concern and focus.

## IMPACT ON AUDIT CONCLUSIONS

Financial Year	AFS template	Audit opinion
2017/18	Excel (Manual)	Qualified
2018/19	Caseware (GRAP template)	Qualified
2019/20	Caseware (GRAP template)	Qualified
2020/21	Caseware (GRAP template)	Qualified
2021/22	Caseware (MSCOA template)	Unqualified
2022/23	Caseware (MSCOA template)	Unqualified
2023/24	Caseware (MSCOA template)	Unqualified

## MSCOA SPECIMEN

- Preparation of interim Financial Statements lends a municipality enough time to overcome any hurdles and affords the municipality ample time and support from National Treasury.
- Always focus on the end result. Persistence is key. Preparing Financial Statements using the MSCOA AFS Specimen is possible



# CONCLUSIONS AND REMARKS

## GoUpload Overview

### 1 Overview

This portal allows for municipalities to upload data strings as well as documents as prescribed by legislation and requested by government departments. Ensure that you are on the correct tab (Financial, non-financial and documents, Revenue Docs, MFRS ,etc.) and that you select the correct period when submitting. If you are experiencing any challenges contact [lgdataqueries@treasury.gov.za](mailto:lgdataqueries@treasury.gov.za)

### 2 Financial

Only financial data strings can be uploaded. They should be in txt, zip or RAR. Make sure that you look at the tabs within to ascertain that you are uploading the correct information. These include TABB, ORGB, ADJB, monthly data strings, PAUD, AUDA and RAUD. These will reflect on the Local Government Database and Reporting System (LGDRS) system every 30 minutes.

### 3 Non-Financial

Only non-financial data strings can be uploaded. They should be in txt, zip or RAR. Make sure that you look at the tabs within to ascertain that you are uploading the correct information. Please note that non-financial is a term used to differentiate validation processes of the submission and include data strings on the debtors, creditors, PRTA, PROR, PRAD, borrowing, investments, etc. These will reflect on the LGDRS system every 30 minutes.

*Please note that there are three category of documents that must be submitted, namely Documents, Revenue Documents and MFRS Documents. The submission status for these categories of documents can be made under each respective tab. The rules for submission to ensure that your documents are not rejected are explained below:*



# CONCLUSIONS AND REMARKS

- Annual Financial Statements Reporting ▾
- Publishing Reports ▲
- Section 71 - Detail
- Conditional Grants
- Borrowing Monitoring
- Investment Monitoring
- Financial Analysis ▲
- Section 71 - Detail Monthly
- C1 Mth Schedule Municipal Budget (all sheets per Muni)
- C1 - Mth Budget Summary
- C2 - Mth Budgeted Financial Performance by Funct. Classific
- C2C - Mth Budgeted Financial Performance by Funct. Classific
- C4- Mth Budgeted Financial Performance**
- C5 - Mth Budgeted Capital Exp by Funct. Classific. and Fund
- C6- Mth Budgeted Financial Position
- C7- Mth Budgeted Cash Flows
- C9 - Mth Capital Expenditure by asset class

## C4- Mth Budgeted Financial Performance

Location Sort  ▾

Location Level  ▾

▲  
▾

List of values

Financial Year End  ▾

Select Ending Month  ▾

Function / Sub-function  ▾

Functions  ▾

Add Summary Sheet  No  Yes

Only Summary Sheet  No  Yes

Rand  R'000  R Mil

Sort Options  ▾

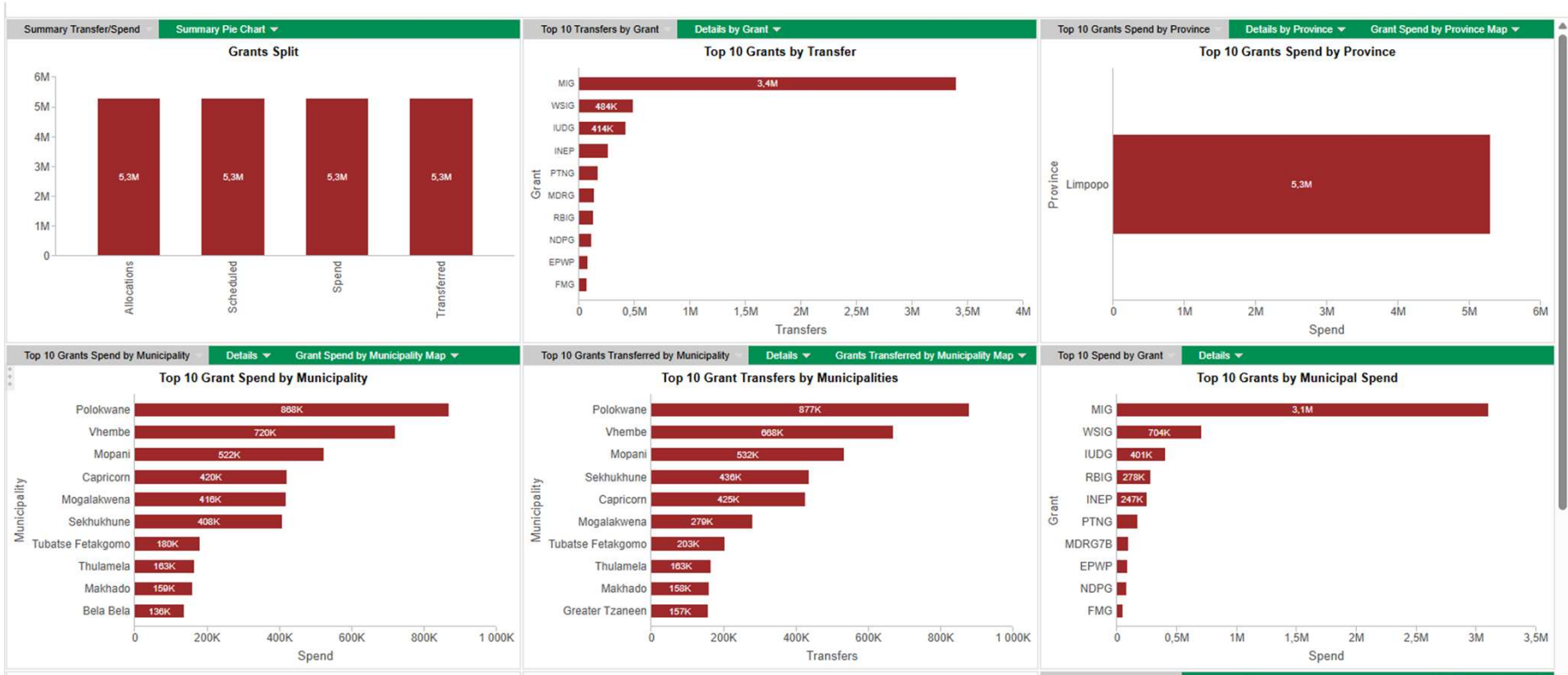
Save in My Reports for downloading  No  Yes

[Process Request](#)

[Reset Values](#)

*C4 Monthly Actual Financial Performance report. This report can be drawn for multiple municipalities. If download was selected, user can close TAB Loading, once finished download under My reports.*

# CONCLUSIONS AND REMARKS

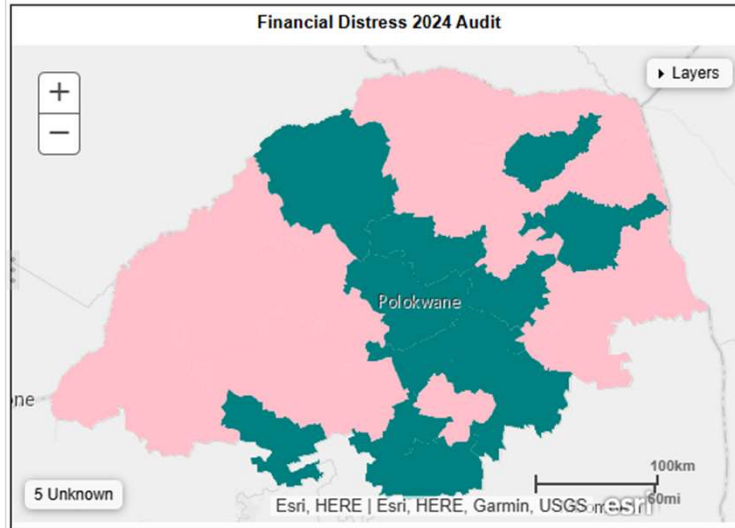


# CONCLUSIONS AND REMARKS

## Municipalities with Serious Financial Problems

Budget / Actuals for 4th Quarter ended 30 June 2025 and Financial Distress Audit Year 2024 (Figures Finalised as at 2025/08/08)

<b>Total Municipalities Meeting Triggers</b>	<b>Trigger 1 MFMA s138</b>	<b>Trigger 2 MFMA s140 Pro Rata Adjusted Budget</b>	<b>Trigger 2 MFMA s140 Full Year Adjusted Budget</b>	<b>Trigger 3 MFMA s140 Pro Rata Adjusted Budget</b>	<b>Trigger 3 MFMA s140 Full Year Adjusted Budget</b>	<b>Trigger 4 Municipalitie(s) in Financial Distress</b>
<b>27</b> 100.0 %	<b>26</b> 96.3 %	<b>19</b> 70.4 %	<b>13</b> 48.1 %	<b>16</b> 59.3 %	<b>3</b> 11.1 %	<b>15</b> 55.6 %



<b>Trigger No 1: MFMA s138</b>											
<b>Failure to make payments as &amp; when due (s1318(a)) (&gt; 90 days &gt; R1m)</b>			<b>Operating Deficit &gt; 5% of the total direct revenue (s138(d))</b>			<b>Negative/Outstanding Audit (s138(e) &amp; (f))</b>			<b>Negative Cash Position Two consecutive years (s138(h))</b>		
<b>18</b>			<b>17</b>			<b>9</b>			<b>3</b>		
<b>Trigger No 2: MFMA s140 Pro Rata Adjusted Budget</b>						<b>Trigger No 2: MFMA s140 Full Year Adjusted Budget</b>					
<b>&gt; 2% of OPEX</b>			<b>ESKOM</b>	<b>Water Board</b>	<b>Total</b>	<b>&gt; 2% of OPEX</b>			<b>ESKOM</b>	<b>Water Board</b>	<b>Total</b>
<b>5</b>			<b>5</b>	<b>10</b>	<b>16</b>	<b>5</b>			<b>5</b>	<b>10</b>	<b>7</b>
<b>Trigger No 3: MFMA s140 Pro Rata Adjusted Budget (Severe)</b>						<b>Trigger No 3: MFMA s140 Full Year Adjusted Budget (Severe)</b>					
<b>&gt; 40% of OPEX</b>			<b>ESKOM</b>	<b>Water Board</b>	<b>Total</b>	<b>&gt; 40% of OPEX</b>			<b>ESKOM</b>	<b>Water Board</b>	<b>Total</b>
<b>2</b>			<b>2</b>	<b>1</b>	<b>16</b>	<b>2</b>			<b>2</b>	<b>1</b>	<b>2</b>

## MSCOA ROADMAP

### **Be Honest About the Journey**

- Change takes time — acknowledge where we are.
- Progress begins with small, consistent wins.

### **Use All Available Modules**

- Don't wait for perfection — start with what's functional.
- Every activated module brings added value.

### **Unlock the Modules, Unlock the Data**

- Each module opens a new datastring.
- Data integration drives better reporting and decisions.

### **The Goal**

- Full mSCOA functionality = transparent, data-driven governance.
- Small wins today, stronger financial systems tomorrow.

## HELPFUL LINKS

- <https://municipalmoney.gov.za/>
- <https://vulekamali.gov.za/>
- <http://mfma.treasury.gov.za/RegulationsandGazettes/MunicipalRegulationsOnAStandardChartOfAccountsFinal/Pages/default.aspx>
- <https://lg.treasury.gov.za>
- Municipal Websites



# Municipal Standard Chart Of Accounts – RSA Digital tool

## Benefits

- Real time reporting
- Enhanced accountability cycle and public participation
- Data driven decision-making and enhance and fair service delivery

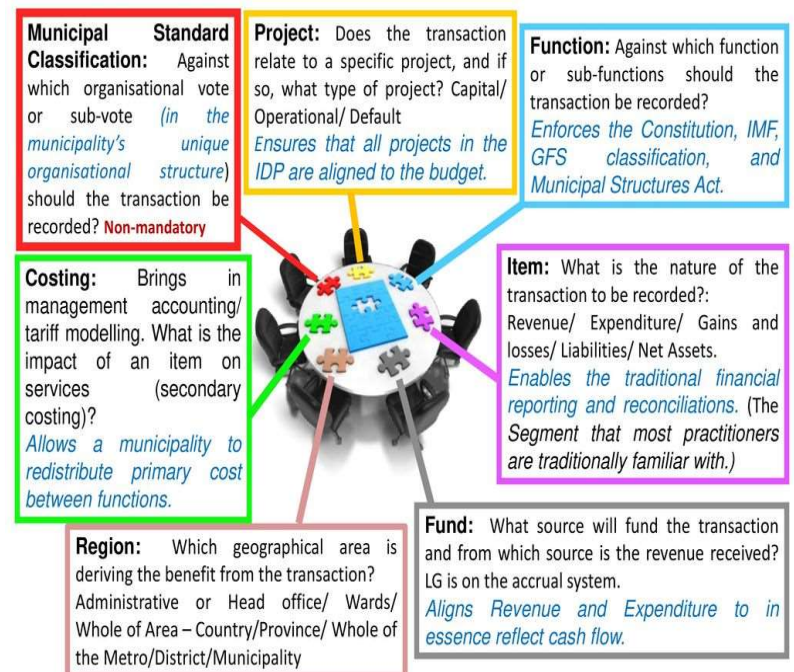
## Challenges

- Inadequate ICT infrastructure
- Over-reliance on consultants
- Lack of embrace

## National Treasury Tools

- GoMuni
- Vulekaimali
- Municipal Money

## The seven (7) mSCOA Segments: an Overview



# Turning Data into Meaningful Insights

**DATA**



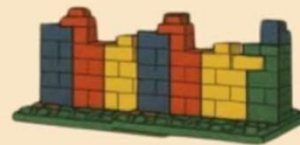
**SORTED**



**ARRANGED**



**VISUALIZED**



## Municipal Standard Chart Of Accounts – Champions

At Polokwane, we've learned that means you must stand your ground as a champion.

**With National Treasury** – you cannot report progress that is not real. Be honest about your readiness, your gaps, and your challenges. Treasury cannot support what they do not know. Honesty builds credibility, and credibility buys you the time and space to fix issues properly.

**With your system vendor** – you cannot be passive. Vendors will promise the world, but if you do not hold them accountable, delivery will stall. We had to be firm about timelines, configurations, and system performance. The system must serve the municipality, not the other way around.

**Inside the municipality** – you must be clear that the responsibility for implementation lies with the institution itself. No one will implement mSCOA for us — not Treasury, not the vendor. **The onus is on us.** This is our business system, and we must own it.

- Standing your ground as a champion also means being ready to **say no**. No to shortcuts, no to going back to the old way of doing things, and no to treating mSCOA as a box-ticking exercise. Because if we give in to those pressures, the reform collapses back into compliance, and we lose the accountability gains we've made.

## Municipal Standard Chart Of Accounts – Champions

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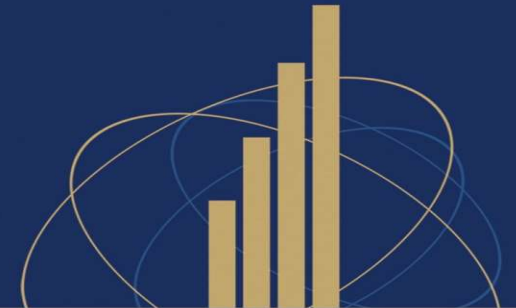
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# Thank You!



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